

**BETH C. DRAIN, CA CSR NO. 7152**

BEFORE THE  
GOVERNANCE SUBCOMMITTEE OF THE  
INDEPENDENT CITIZENS' OVERSIGHT COMMITTEE  
TO THE  
CALIFORNIA INSTITUTE FOR REGENERATIVE MEDICINE  
ORGANIZED PURSUANT TO THE  
CALIFORNIA STEM CELL RESEARCH AND CURES ACT  
REGULAR MEETING

LOCATION: VIA ZOOM

DATE: MAY 11, 2022  
2 P.M.

REPORTER: BETH C. DRAIN, CA CSR  
CSR. NO. 7152

FILE NO.: 2022-18

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**I N D E X**

| <b>ITEM DESCRIPTION</b>  | <b>PAGE NO.</b> |
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| <b>OPEN SESSION</b>  |                 |
| 1. CALL TO ORDER   | 3               |
| 2. ROLL CALL   | 3               |
| <b>ACTION ITEMS</b>  |                 |
| 3. CONSIDERATION OF PERFORMANCE<br>MANAGEMENT REVIEW FORMS:<br>PRESIDENT AND CEO | 5               |
| <b>DISCUSSION ITEMS</b>  |                 |
| 4. PUBLIC COMMENT  | NONE            |
| 5. ADJOURNMENT   | 15              |

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MAY 11, 2022; 2 P.M.

CHAIRPERSON GASSON: THANKS, EVERYONE, FOR BEING PUNCTUAL. AND I THINK WE WILL GO AHEAD AND GET STARTED TO BE RESPECTFUL OF YOUR TIME. SO I'D LIKE TO CALL THE MEETING TO ORDER AND ASK MARIA TO CALL THE ROLL PLEASE.

MS. BONNEVILLE: DAN BERNAL IS FIRST, AND HE'S JUST JOINING. DAN, WE'RE CALLING ROLL.

MR. BERNAL: PRESENT.

MS. BONNEVILLE: GEORGE BLUMENTHAL.

DR. BLUMENTHAL: HERE.

MS. BONNEVILLE: ELENA FLOWERS.

DR. FLOWERS: PRESENT.

MS. BONNEVILLE: JUDY GASSON.

CHAIRPERSON GASSON: HERE.

MS. BONNEVILLE: STEVE JUELSGAARD.

MR. JUELSGAARD: HERE.

MS. BONNEVILLE: JIM KOVACH.

DR. KOVACH: HERE.

MS. BONNEVILLE: LINDA MALKAS.

DR. MALKAS: HERE.

MS. BONNEVILLE: ADRIANA PADILLA.  
JONATHAN THOMAS.

CHAIRMAN THOMAS: HERE.

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1 MS. BONNEVILLE: ART TORRES.

2 MR. TORRES: HERE.

3 MS. BONNEVILLE: KRISTINA VUORI.

4 DR. VUORI: HERE.

5 MS. BONNEVILLE: WE HAVE A QUORUM.

6 CHAIRPERSON GASSON: WONDERFUL. SO I'D  
7 LIKE TO START OUT AND UPDATE EVERYONE. THANK YOU  
8 FOR YOUR PARTICIPATION IN THE GOVERNANCE  
9 SUBCOMMITTEE. WE HAVE QUITE A BIT GOING ON STILL.  
10 THE BOARD HAD PREVIOUSLY APPROVED AN ANNUAL PROCESS  
11 FOR PERFORMANCE APPRAISAL FOR THE PRESIDENT, THE  
12 CHAIR, AND THE VICE CHAIR. AND SO THE PURPOSE OF  
13 TODAY'S MEETING IS TO DISCUSS THE PROCESS FOR THE  
14 PERFORMANCE EVALUATION FOR THE PRESIDENT.

15 SINCE THE CHAIR AND THE VICE CHAIR ARE  
16 TERMING OUT IN DECEMBER, WE'VE DECIDED THAT IT  
17 WOULDN'T REALLY BE A GOOD USE OF ANYONE'S TIME TO DO  
18 A PERFORMANCE EVALUATION THIS YEAR, BUT GOING  
19 FORWARD THAT WOULD BE THE PLAN.

20 NOW, THE MEETING THAT WAS ORIGINALLY ON  
21 MAY 26TH HAS BEEN CANCELED. AND SO WHATEVER  
22 RECOMMENDATION WE MAKE TODAY WILL GO TO THE BOARD IN  
23 JUNE FOR CONSIDERATION BY THE FULL BOARD, AND THEN  
24 THE PROCESS WOULD BEGIN HOPEFULLY SHORTLY  
25 THEREAFTER.

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1 THE EVALUATIONS WILL BE COLLATED AND THEN  
2 PRESENTED FIRST TO THIS COMMITTEE AND THEN TO THE  
3 MEMBERS OF THE BOARD.

4 WE HAVE ANOTHER MEETING ON MAY 23D THIS  
5 MONTH, AND THAT'S THE MEETING WHERE WE WILL START  
6 THE DISCUSSION OF THE ROLES AND RESPONSIBILITIES FOR  
7 THE NEW CHAIR AND NEW VICE CHAIR. AND BECAUSE WE  
8 EXPECT THAT TO BE QUITE A ROBUST CONVERSATION, WE  
9 HAVE SCHEDULED A SECOND MEETING, WHICH IS ON JUNE  
10 22D, BEFORE THE NEXT BOARD MEETING, SO THAT WE CAN  
11 ALL HAVE A CHANCE TO THINK ABOUT THE DATA THAT HAVE  
12 COME IN AND WHAT OUR OWN THOUGHTS ARE, AND THEN  
13 HOPEFULLY COME TO A CONSENSUS WHICH WE CAN THEN  
14 PRESENT TO THE BOARD IN JUNE. SO THESE ARE THE  
15 ACTIVITIES THAT ARE HAPPENING IN THE NEXT MONTH.

16 DOES ANYBODY HAVE ANY QUESTIONS ABOUT ANY  
17 OF THESE ACTIVITIES? NOT SEEING ANY HANDS.

18 SO YOU'VE HAD A CHANCE -- FIRST OF ALL, I  
19 WANT TO THANK TAMMI BUETTNER WHO IS THE CONSULTANT  
20 THAT HAS ASSISTED WITH PUTTING TOGETHER THE  
21 PERFORMANCE REVIEW. IT'S PRETTY MUCH THE SAME AS  
22 LAST YEAR WITH A FEW TWEAKS HERE AND THERE, AND IT'S  
23 BEEN CLEANED UP, AND I THINK IT'S A LITTLE BIT  
24 EASIER TO GET THROUGH.

25 SO ONE SET OF REVIEWS WILL GO TO THE BOARD

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1 AND ONE SET WILL GO TO THE LEADERSHIP TEAM, AND WE  
2 WILL PROCEED FROM THERE.

3 SO WHILE MARIANNE HAS IT UP ON THE SCREEN,  
4 IS THERE ANY PARTICULAR PAGE OR QUESTION THAT  
5 ANYBODY WOULD LIKE TO TAKE A LOOK AT? AS I SAID,  
6 IT'S PRETTY MUCH THE SAME AS LAST YEAR WITH A FEW  
7 MINOR TWEAKS, AND IT'S CLEANED UP AND IT'S TIDIER  
8 AND OFFERS MORE OPPORTUNITIES FOR COMMENTS.

9 I DON'T SEE ANY HANDS. THERE, J.T.

10 CHAIRMAN THOMAS: JUDY, HAVING LOOKED AT  
11 IT, I THINK IT LOOKS GREAT. APOLOGIZE FOR THE CAT  
12 ON THE VIDEO HERE.

13 CHAIRPERSON GASSON: I LOVE YOU TO SEE  
14 YOUR CAT.

15 CHAIRMAN THOMAS: IF IT'S NOT ONE, IT'S  
16 ANOTHER. IN ANY EVENT, I THINK IT LOOKS REALLY  
17 GOOD. I DON'T HAVE ANY SUGGESTIONS.

18 CHAIRPERSON GASSON: THANK YOU SO MUCH,  
19 J.T. ANYONE ELSE?

20 MR. TORRES: JUST A LOT OF GOOD HARD WORK  
21 AND I APPRECIATE IT.

22 CHAIRPERSON GASSON: THANK YOU, ART.

23 MS. BONNEVILLE: STEVE HAS HIS HAND  
24 RAISED.

25 CHAIRPERSON GASSON: I'M SORRY. STEVE.

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1 MR. JUELSGAARD: HAVING BEEN INVOLVED IN  
2 THIS IN THE PAST, I THANK YOU SO MUCH FOR THE HARD  
3 WORK ON THIS BECAUSE I KNOW WHAT IT'S LIKE TO DO  
4 THIS. SO GREAT, GREAT, GREAT JOB AND AN IMPROVEMENT  
5 FOR SURE.

6 CHAIRPERSON GASSON: THANK YOU, STEVE.  
7 AND I HAVE VALUED YOUR PARTNERSHIP OVER THESE YEARS.

8 GEORGE, I SEE YOU HAVE YOUR HAND UP.

9 DR. BLUMENTHAL: THANK YOU. I THINK I  
10 WANT TO AGREE WITH EVERYTHING THAT'S BEEN SAID. I  
11 THINK THIS TOOK A LOT OF WORK. I THINK IT'S A  
12 REALLY GOOD DOCUMENT.

13 THE QUESTION IS REALLY A QUESTION ABOUT  
14 HOW THE RESULTS OF THIS WILL BE USED. PRESUMABLY  
15 THE RESULTS OF THESE SURVEYS GO TO THE BOARD.  
16 PRESUMABLY, ALSO THE CHAIR OF THE BOARD AND THE VICE  
17 CHAIR OF THE BOARD DELIVER THE OVERALL BOARD'S  
18 RECOMMENDATIONS WITH REGARD TO THESE EVALUATIONS.  
19 AND I JUST WANT TO CLARIFY THAT THAT IS INDEED THE  
20 CASE.

21 I ALSO WANT TO RAISE THE QUESTION ABOUT  
22 THE DEGREE OF INTERACTION BETWEEN DIFFERENT BOARD  
23 MEMBERS AND THE CHIEF EXECUTIVE OFFICER. SOME OF US  
24 WILL HAVE HAD MUCH DEEPER AND CLOSER INTERACTIONS  
25 THAN OTHERS. IT MIGHT BE USEFUL TO HAVE THAT ALSO

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1 NOTED WHEN WE COLLECT THESE REVIEWS.

2 CHAIRPERSON GASSON: THAT'S A VERY  
3 INTERESTING POINT. AND SOME OF THE BOARD MEMBERS  
4 ARE ALSO QUITE NEW, AND SO THEY WOULDN'T REALLY HAVE  
5 HAD THE CHANCE TO HAVE A LOT OF INTERACTION WITH THE  
6 PRESIDENT.

7 TYPICALLY WHAT WE DO IS THAT THE CHAIR AND  
8 POSSIBLY THE VICE CHAIR OF THIS COMMITTEE ALONG WITH  
9 THE CHAIR OF THE BOARD MEET WITH THE PRESIDENT AND  
10 THE CEO TO DISCUSS THE OUTCOME OF THE PERFORMANCE  
11 EVALUATION. IF I'M MISTAKEN ABOUT THAT, SOMEONE  
12 PLEASE CORRECT ME, MARIA OR KEVIN.

13 MS. BONNEVILLE: NO. THAT IS THE PROCESS  
14 THAT WAS BROUGHT TO THE BOARD FOR CONSIDERATION  
15 ALONG WITH THE MISSION STATEMENT OF THIS  
16 SUBCOMMITTEE LAST YEAR.

17 CHAIRPERSON GASSON: RIGHT. SO, GEORGE,  
18 WOULD YOU LIKE TO PROPOSE THAT WE ADD A SENTENCE  
19 SOMEWHERE EITHER IN THE BEGINNING OR THE END TO  
20 ALLOW PEOPLE THE OPPORTUNITY TO SAY THEY CAN ONLY  
21 COMMENT ON CERTAIN ASPECTS BECAUSE OF THEIR LIMITED  
22 INTERACTION, SOMETHING ALONG THOSE LINES?

23 DR. BLUMENTHAL: I THINK THAT WOULD BE  
24 HELPFUL AND MIGHT BE MORE FAIR IN THE LONG RUN WHEN  
25 WE EVALUATE THEM TO HAVE SOME ASSESSMENT OF HOW



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1 FAMILIAR EACH BOARD MEMBER FEELS. SO, YES, I WOULD  
2 PROPOSE THAT.

3 CHAIRPERSON GASSON: ARE THERE ANY  
4 COMMENTS ON GEORGE'S PROPOSAL?

5 MR. TORRES: I'M UNCLEAR AS TO HOW MANY  
6 CONTACTS AND THE NATURE OF WHICH GEORGE WOULD LIKE  
7 TO KNOW ABOUT. FOR EXAMPLE, J.T. AND I CONNECT WITH  
8 THE PRESIDENT AND CEO ALMOST DAILY ON ISSUES. DO WE  
9 MAKE A NOTE OF THAT OR JUST BE SILENT?

10 DR. BLUMENTHAL: I WOULD SAY YOU SHOULD  
11 DEFINITELY MAKE A NOTE OF THAT. IN THE CASE OF YOU  
12 AND J.T., IT'S KIND OF OBVIOUS. FOR MOST OF THE  
13 REST OF THE BOARD IT MIGHT NOT BE SO OBVIOUS EVEN TO  
14 YOU AS THE VICE CHAIR OF THE BOARD HOW FREQUENTLY I  
15 OR SOME OTHER MEMBER OF THE BOARD INTERACT. SO I  
16 THINK THAT WOULD BE USEFUL INFORMATION WHEN WE  
17 COLLECTIVELY TRY TO ASSESS WHAT THESE EVALUATIONS  
18 MEAN.

19 FOR EXAMPLE, A STRONGLY POSITIVE  
20 EVALUATION FOR THE PEOPLE WHO INTERACT MOST STRONGLY  
21 WITH THE PRESIDENT I THINK WILL CARRY A LOT MORE  
22 WEIGHT, AND AN EVALUATION FROM SOMEBODY WHO  
23 INTERACTS ONLY, FOR EXAMPLE, AT BOARD MEETINGS.

24 CHAIRPERSON GASSON: STEVE.

25 MR. JUELSGAARD: I COMPLETELY AGREE WITH

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1 GEORGE. I THINK IT'S AN EXCELLENT POINT. AND I  
2 THINK THERE MUST BE A WAY THAT PEOPLE CAN JUST MAKE  
3 A NOTE SOMEWHERE, WHETHER AT THE BEGINNING OF THE  
4 EVALUATION OR SOMEWHERE ALONG THE WAY, OF JUST  
5 DESCRIBE A BIT THE INTERACTION THAT THEY'VE HAD WITH  
6 IN THIS CASE MARIA OVER THE PAST YEAR IN ORDER TO BE  
7 ABLE TO FORM THEIR OPINIONS.

8 CHAIRPERSON GASSON: THANK YOU, STEVE.  
9 THAT'S HELPFUL. IN MY MIND IT'S PARTICULARLY  
10 RELEVANT TO PEOPLE WHO ARE REALLY NEW ON THE BOARD  
11 AND REALLY HAVEN'T REALLY HAD AN OPPORTUNITY TO  
12 INTERACT VERY FREQUENTLY OR AT VERY MUCH DEPTH WITH  
13 THE PRESIDENT AND MARIA.

14 MR. TORRES: ABSOLUTELY.

15 CHAIRPERSON GASSON: ARE OTHER HANDS  
16 RAISED TO COMMENT ON THIS?

17 MS. BONNEVILLE: KRISTINA.

18 DR. VUORI: THINKING IN SOME EVALUATION  
19 FORMS IN EVERY SINGLE SPOT WHERE YOU NUMERICALLY ARE  
20 ASSESSING THE PERSON, THERE'S ALSO AN OPTION SAYING  
21 UNABLE TO EVALUATE. THAT COULD BE THE OTHER WAY OR  
22 REASON; FOR EXAMPLE, DOES NOT INTERACT WITH THE  
23 PERSON IN THIS CAPACITY. THAT WOULD BE ANOTHER WAY  
24 OF DOING IT IF WE WANT TO DO. I DON'T KNOW IF THAT  
25 THEN RESOLVES SORT OF -- QUITE A FEW ASSESSMENTS

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1 WHERE THERE IS NO REAL ADJECTIVES INVOLVED, I DON'T  
2 KNOW WHICH ONE IS BETTER, DISCLOSING IN THE  
3 BEGINNING HOW WELL YOU KNOW OR HAVING AS AN OPTION  
4 THAT, FOR EXAMPLE, CANNOT ASSESS LEADERSHIP OR  
5 CULTURE, WHATEVER, INFORMATION ON IT.

6 CHAIRPERSON GASSON: MARIANNE, WILL YOU  
7 SCROLL DOWN A LITTLE BIT TO THE OPTIONS FOR VOTING  
8 HERE? YES. WE HAVE A NOT APPLICABLE, BUT WE DON'T  
9 HAVE UNABLE TO EVALUATE OR UNABLE TO ASSESS. STEVE.

10 MR. JUELSGAARD: KIND OF IN LINE WITH WHAT  
11 KRISTINA WAS SAYING, BUT SOMETHING SLIGHTLY  
12 DIFFERENT IS PERHAPS TO HAVE AT THE VERY BEGINNING  
13 THE INTERACTION WITH MARIA. SO THE MOST OBVIOUS ONE  
14 IS AT ICOC MEETINGS OR ARS MEETINGS.

15 THEN THERE COULD BE ANOTHER BOX OF  
16 PERSONAL INTERACTIONS OUTSIDE OF THAT AND  
17 APPROXIMATE NUMBER DURING THE PAST YEAR OR SOMETHING  
18 LIKE THAT TO GIVE AN IDEA OF SORT OF THE NON-MEETING  
19 RELATED INTERACTIONS THAT MEMBERS MIGHT HAVE.

20 I'M TRYING TO FIND A MORE QUANTITATIVE WAY  
21 OF DOING THIS. FOR J.T. AND ART, IT KIND OF  
22 APPROXIMATES INFINITY. BUT SOME OF US MAY HAVE MORE  
23 FREQUENT INTERACTIONS OFFLINE WITH MARIA THAN JUST  
24 THROUGH THE MEETINGS.

25 CHAIRPERSON GASSON: OKAY. OTHER HANDS?

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1 SO HERE'S ONE THOUGHT. KRISTINA AND I CAN  
2 GO BACK TO OUR CONSULTANT. TAMMI, ARE YOU ON THE  
3 ZOOM?

4 MS. BONNEVILLE: SHE IS.

5 MS. BUETTNER: HI, EVERYONE. NEAT TO SEE  
6 YOU ALL. I'M HAPPY -- WE CAN GO AHEAD AND ADD  
7 SOMETHING AT THE TOP TO KIND OF QUALIFY HOW LONG OR  
8 HOW OFTEN EACH ONE OF YOU TALK WITH MARIA. AND THEN  
9 WE CAN ALSO CHANGE THE DEFINITION ON THAT APPLICABLE  
10 TO MAKE IT NOT ONLY -- REALLY WE CAN JUST EXPAND THE  
11 DEFINITION SO THAT IF SOMEONE FEELS LIKE THEY DON'T  
12 HAVE ENOUGH INFORMATION THAT THEY CAN GO AHEAD AND  
13 JUST N/A. WE JUST HOPE THAT PEOPLE DON'T PUT THAT  
14 BECAUSE IT'S EASIER THAN HAVING TO RATE. WE WANT TO  
15 MAKE SURE EVERYONE IS RATING BETWEEN THE FIVE AND  
16 THE ONE. SOMETIMES, WHEN YOU HAVE THAT AS AN  
17 OPTION, PEOPLE PUT THAT IN BECAUSE THEY JUST DON'T  
18 WANT TO NECESSARILY MAKE A DECISION ON THE RATING.  
19 HOPEFULLY PEOPLE WON'T DO THAT AND WILL USE IT THE  
20 RIGHT WAY. DOES THAT WORK FOR EVERYONE?

21 CHAIRPERSON GASSON: I THINK THAT'S A  
22 GREAT IDEA. ANYBODY ELSE HAVE ANY THOUGHTS? I'M  
23 NOT SEEING ANY HANDS RAISED. STEVE.

24 MR. JUELGAARD: I JUST GAVE IT A THUMBS  
25 UP.

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1 CHAIRPERSON GASSON: YOU GAVE IT A THUMBS  
2 UP. YOU'RE SO SMALL ON MY SCREEN. I CAN'T SEE WHAT  
3 YOU'RE DOING OVER THERE.

4 SO TAMMI WILL COME UP WITH SOME LANGUAGE  
5 BOTH TO ASSESS THE AMOUNT OF INTERACTION PEOPLE HAVE  
6 HAD AND ALSO TO EXPAND THE DEFINITION OF N/A. I  
7 THINK THIS GROUP OF PEOPLE WILL BE PRETTY  
8 RESPONSIBLE, TAMMI. I HEAR WHAT YOU ARE SAYING AND  
9 I APPRECIATE IT, BUT I THINK PEOPLE WILL BE PRETTY  
10 RESPONSIBLE.

11 SO IF THERE'S NO OTHER COMMENTS OR  
12 QUESTIONS, I WOULD LIKE TO REQUEST A MOTION AT THIS  
13 TIME TO GO FORWARD WITH THE PERFORMANCE EVALUATION  
14 WITH THE MODIFICATIONS THAT WE HAVE JUST DISCUSSED.

15 DR. BLUMENTHAL: SO MOVED.

16 MR. TORRES: SO MOVED.

17 CHAIRPERSON GASSON: OKAY. GEORGE AND  
18 ART, I BELIEVE; IS THAT CORRECT?

19 DR. BLUMENTHAL: YES.

20 MR. TORRES: I'LL SECOND.

21 CHAIRPERSON GASSON: THANK YOU VERY MUCH.  
22 AT THIS POINT IN TIME, IS THERE ANY FURTHER  
23 DISCUSSION FROM MEMBERS OF THE SUBCOMMITTEE?  
24 HEARING NONE, MARIA, ARE THERE ANY HANDS RAISED FROM  
25 THE PUBLIC?

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1 MS. BONNEVILLE: NO. THERE ARE NO MEMBERS  
2 OF THE PUBLIC.

3 CHAIRPERSON GASSON: IN THAT CASE, MARIA,  
4 WOULD YOU CALL THE ROLL ON THE MOTION THAT'S ON THE  
5 TABLE PLEASE.

6 MS. BONNEVILLE: YES.

7 CHAIRPERSON GASSON: THANK YOU.

8 MS. BONNEVILLE: DAN BERNAL.

9 MR. BERNAL: AYE.

10 MS. BONNEVILLE: GEORGE BLUMENTHAL.

11 DR. BLUMENTHAL: YES.

12 MS. BONNEVILLE: ELENA FLOWERS.

13 DR. FLOWERS: YES.

14 MS. BONNEVILLE: JUDY GASSON.

15 CHAIRPERSON GASSON: YES.

16 MS. BONNEVILLE: STEVE JUELSGAARD.

17 MR. JUELSGAARD: YES.

18 MS. BONNEVILLE: JIM KOVACH.

19 DR. KOVACH: YES.

20 MS. BONNEVILLE: LINDA MALKAS.

21 DR. MALKAS: YES.

22 MS. BONNEVILLE: JONATHAN THOMAS.

23 CHAIRMAN THOMAS: YES.

24 MS. BONNEVILLE: ART TORRES.

25 MR. TORRES: AYE.

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MS. BONNEVILLE: KRISTINA VUORI.

DR. VUORI: YES.

MS. BONNEVILLE: THE MOTION CARRIES.

CHAIRPERSON GASSON: WONDERFUL. THANK YOU  
ALL VERY MUCH. IS THERE ANY OTHER MATTERS, ANY  
QUESTIONS, COMMENTS, OR CONCERNS THAT ANYBODY WOULD  
LIKE TO RAISE BEFORE WE ADJOURN TODAY'S MEETING?

MR. TORRES: EXCELLENT MEETING.

CHAIRPERSON GASSON: THANK YOU ALL FOR  
TAKING THE TIME TO PARTICIPATE IN THE PROCESS. WE  
REALLY DO APPRECIATE IT. AND I'M GOING TO GIVE YOU  
BACK 40 MINUTES OF YOUR DAY.

(THE MEETING WAS THEN CONCLUDED AT 2:16 P.M.)

**REPORTER'S CERTIFICATE**

I, BETH C. DRAIN, A CERTIFIED SHORTHAND REPORTER IN AND FOR THE STATE OF CALIFORNIA, HEREBY CERTIFY THAT THE FOREGOING TRANSCRIPT OF THE VIRTUAL PROCEEDINGS BEFORE THE GOVERNANCE SUBCOMMITTEE OF THE INDEPENDENT CITIZEN'S OVERSIGHT COMMITTEE OF THE CALIFORNIA INSTITUTE FOR REGENERATIVE MEDICINE IN THE MATTER OF ITS REGULAR MEETING HELD ON MAY 11, 2022, WAS HELD AS HEREIN APPEARS AND THAT THIS IS THE ORIGINAL TRANSCRIPT THEREOF AND THAT THE STATEMENTS THAT APPEAR IN THIS TRANSCRIPT WERE REPORTED STENOGRAPHICALLY BY ME AND TRANSCRIBED BY ME. I ALSO CERTIFY THAT THIS TRANSCRIPT IS A TRUE AND ACCURATE RECORD OF THE PROCEEDING.

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